

# Diverging Banking Sector: New Facts and Macro Implications

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**Shohini Kundu**  
UCLA Anderson  
CEPR

**Tyler Muir**  
UCLA Anderson  
NBER

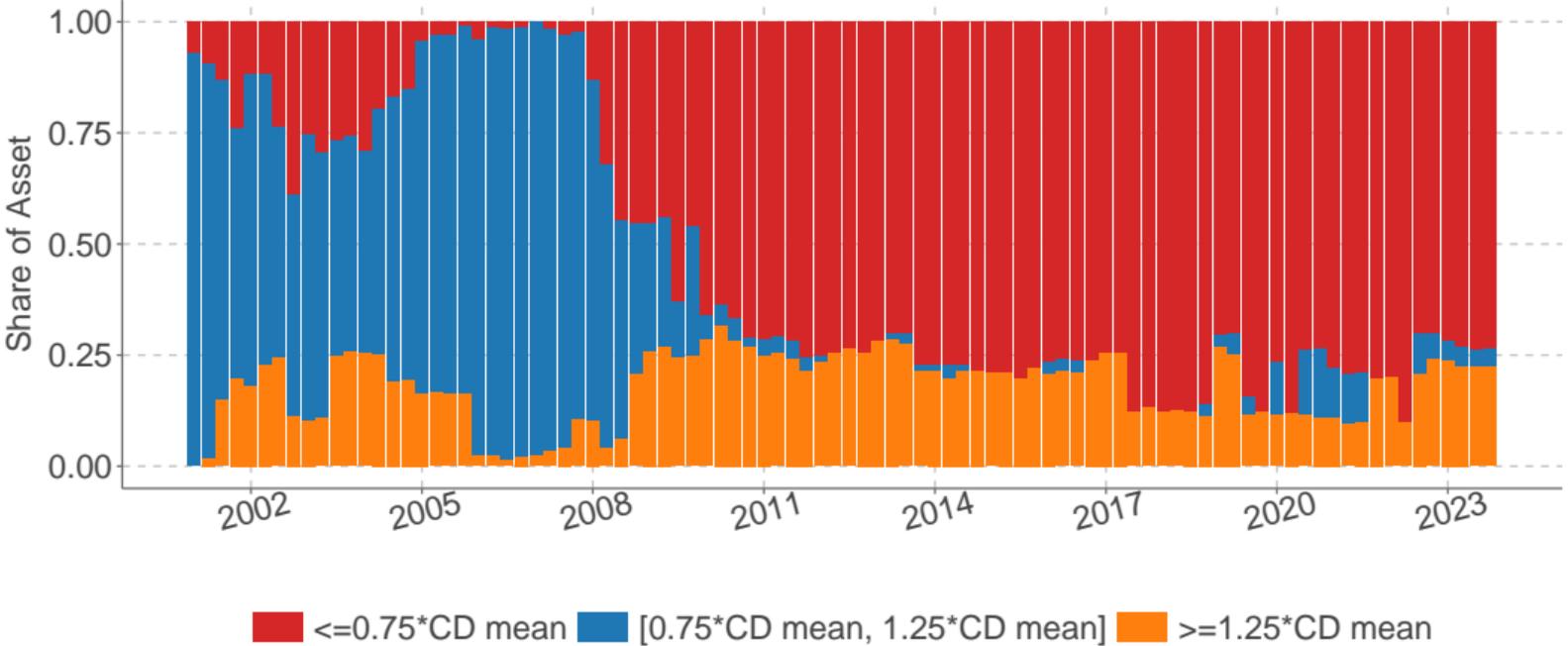
**Jinyuan Zhang**  
UCLA Anderson

## Savings Deposit Rates: 05/2025

Financial institution	APY	Minimum opening balance
PNC	3.95%	\$0
Citi	3.70%	\$1
Marcus by Goldman Sachs	3.75%	\$0
Capital One	3.60%	\$0
Ally Bank	3.60%	\$0
TD Bank	0.02%	\$0
Chase	0.01%	\$0
U.S. Bank	0.01%	\$25
Wells Fargo	0.01%	\$25
Bank of America	0.01%	\$100

1. Large spread: 3.7%
2. Applies more broadly than savings accounts

# Heterogeneity is *NEW*



► Call Reports

# Emergence of Two Business Models in Banking

## 1. Growing Divergence within Banking Sector

### High-Rate Banks (e.g., Citi, PNC)

- Fewer # of branches
- Shorter-maturity loans
- Higher lending spread and risk-taking

### Low-Rate Banks (e.g., BOA, Chase)

- Higher # of branches
- Longer-maturity securities
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***High-rate banks take credit risk, low-rate bank do maturity transformation***

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## 2. Macro Implications: (1) Monetary policy transmission; (2) Banking sector's risk-maturity profile

- Fed rate  $\uparrow$ , deposits of low rate banks  $\downarrow \implies$  not much lending cut

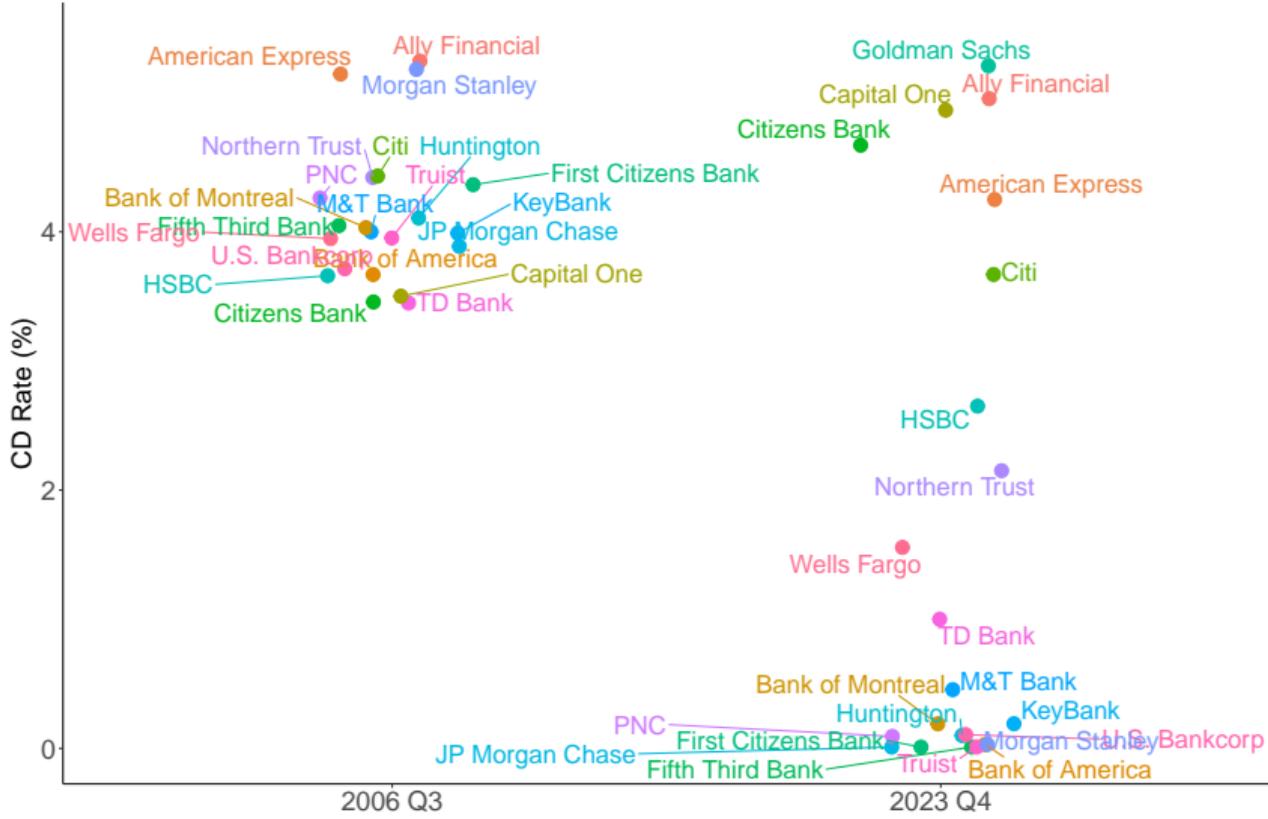
1. Variation in deposit distribution affects transmission of monetary policy
  - Monetary policy transmission through banking sector: e.g., [Bernanke and Blinder, 1988](#); [Kashyap and Stein 1994](#); [Bolton and Freixas 2000](#); [Van den Heuvel et al., 2002](#); [Drechsler, Savov and Schnabl 2017](#), ...
  - Through FinTechs: [Erel, Liebersohn, Yannelis, and Earnest 2023](#); [Koont, Santos and Zingales 2023](#), ...
2. Distribution of deposit rates *across* banks
  - Deposit rates within and across banks: e.g., [Radecki 1998](#); [Granja and Paixao 2021](#); [d'Avernas, Eisfeldt, Huang, Stanton and Wallace 2023](#); [Iyer, Kundu and Paltalidis 2023](#)
3. Impact of digitization on banks' business models
  - Online banks and deposit rates e.g., [Jiang, Yu, and Zhang 2022](#); [Koont 2023](#)
4. Stability of banks in recent era
  - Fragility of banks: e.g., [Drechsler, Savov and Schnabl 2021](#); [Haddad, Hartman-Glaser and Muir 2023](#), ...

## **Facts: Diverging Banking Sector**

# Generalized Classification of High and Low-Rate Banks

1. Focus on **systematically important banks**: top 25 banks based on assets
2. Rank banks based on both DepRate and CD rate each quarter
3. Standardize ranks (from 0 to 1) and take the average
4. Top Tercile are "high-rate" banks and the remaining are "low-rate" banks
5. **Persistent** classification
  - 60% of banks are classified as one bank type
  - another 30% are classified as one bank type during 80% of the sample period
  - assign each bank to its major bank type

# Classification Examples



## High vs. Low-rate Banks Comparison

	2001-2007			2017-2023		
	High	Low	Diff	High	Low	Diff
CD (%)	2.97	2.63	0.35***	1.18	0.16↓	1.02***

# Summary Statistics

## High vs. Low-rate Banks Comparison

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NIM rate (%)	3.22	2.81	0.41	3.01	2.35↓	0.66***

- Changes are mostly driven by **low-rate** banks

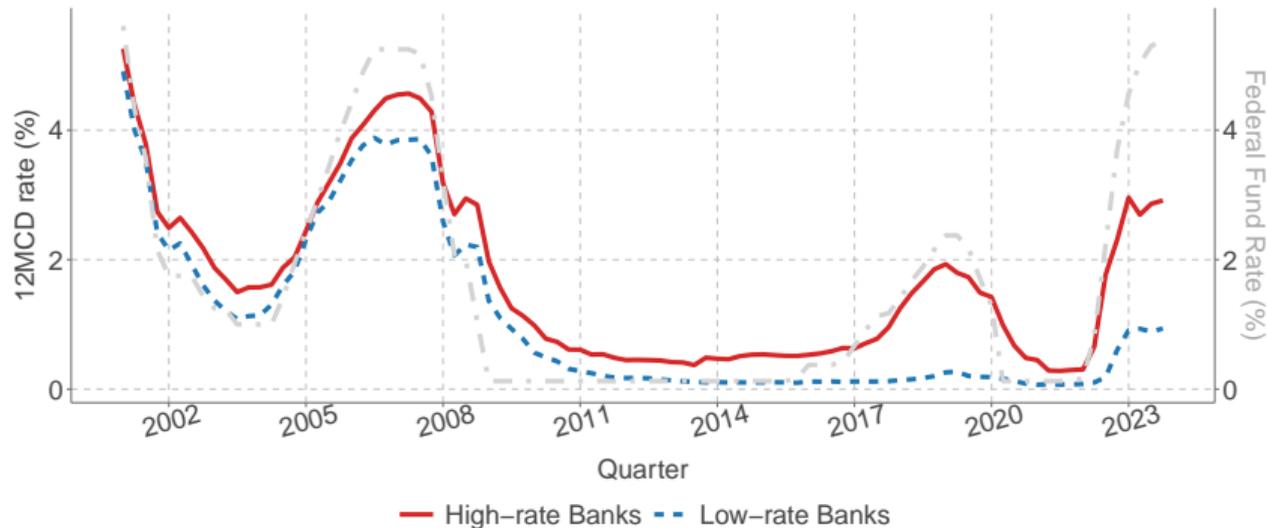
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NIM rate (%)	3.22	2.81	0.41	3.01	2.35↓	0.66***
Charge-off Rate (%)	0.99	0.74	0.25	0.88	0.32↓	0.56***
Maturity (Years)	3.80	5.84	-2.04**	4.30	7.09↑	-2.79***

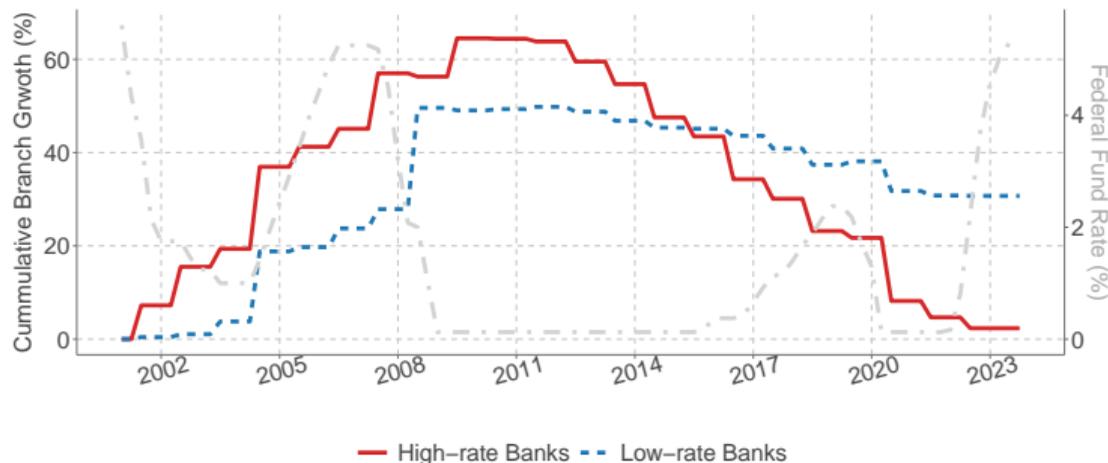
- Changes are mostly driven by low-rate banks

# Fact #1: Divergence in Deposit Rates



- ▶ Deposit rates diverge in the last two rate hiking cycles
- ▶ **Low-rate banks** become very **insensitive** to Fed funds rate moves

## Fact #2: Divergence in Branches

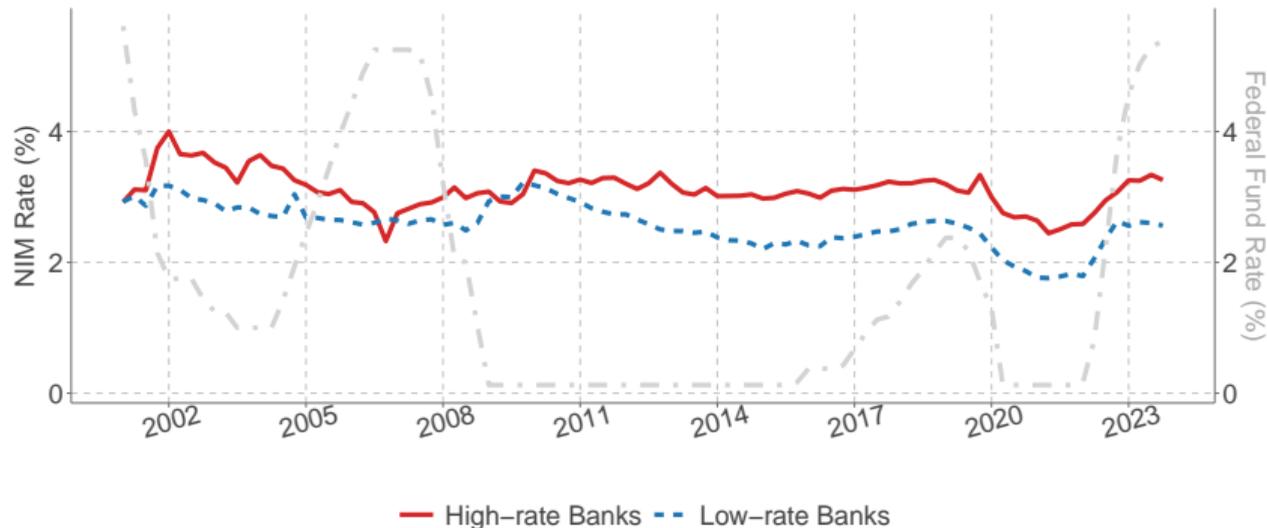


	$\log(\#\text{Branches})$
$\mathbb{1}(\text{High-Rate})$	
$\times \text{Post}$	<b>-1.373***</b>
	(0.192)
$\mathbb{1}(\text{High-Rate})$	<b>-0.314***</b>
	(0.112)
Quarter FE	✓
Adjusted $R^2$	0.297
Sample Avg.	7.042

- High-rate banks reduce **75%** of branches after 2009 (Post)

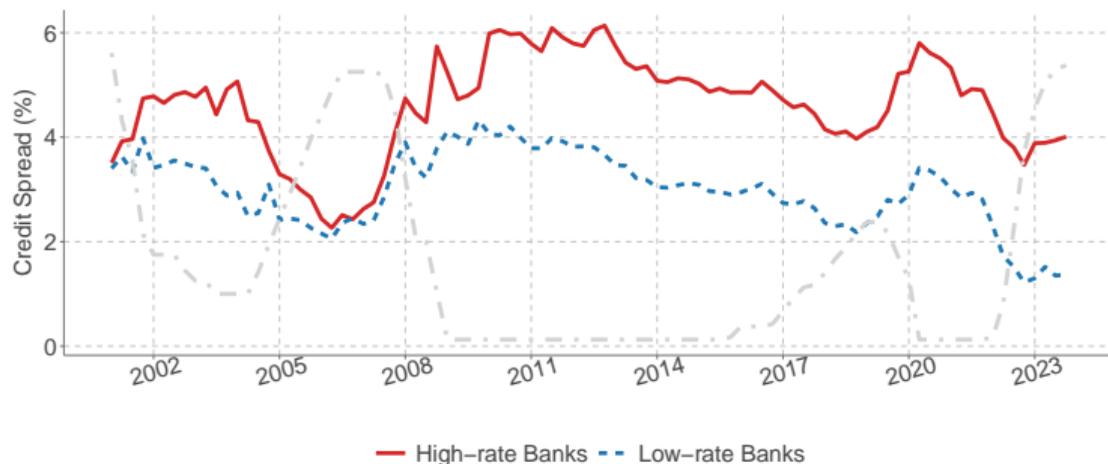
## Fact #3: Divergence in Net Interest Margin

- ▶ Do high deposit rates hurt NIM rates for high-rate banks?
- ▶ **No!** High-rate banks' NIM rates even **slightly higher than low-rate banks**
  - they maintain a roughly **50** basis-point advantage!



## Fact #4A: Divergence in Credit Risk (Ex-ante Credit Spreads)

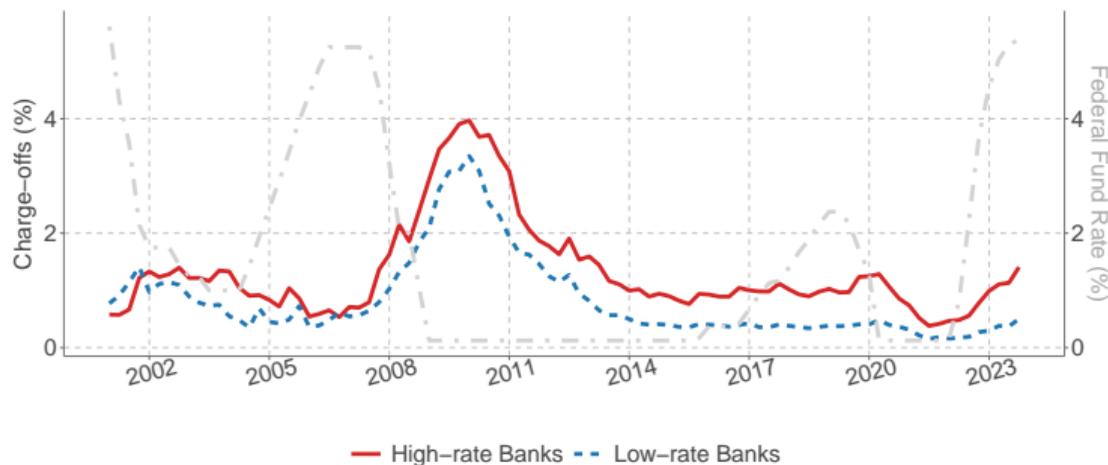
- ▶ Credit spread = Lending rate - Maturity-matched treasury yield



	Credit Spread
$\mathbb{1}(\text{High-Rate})$ $\times \text{Post}$	0.782*** (0.234)
$\mathbb{1}(\text{High-Rate})$	1.371*** (0.224)
Quarter FE	✓
Adjusted $R^2$	0.403
Sample Avg.	3.243

- ▶ High-rate banks earn a spread from riskier lending, charging credit spread of 5% compared to 1.7% for low-rate banks in 2023

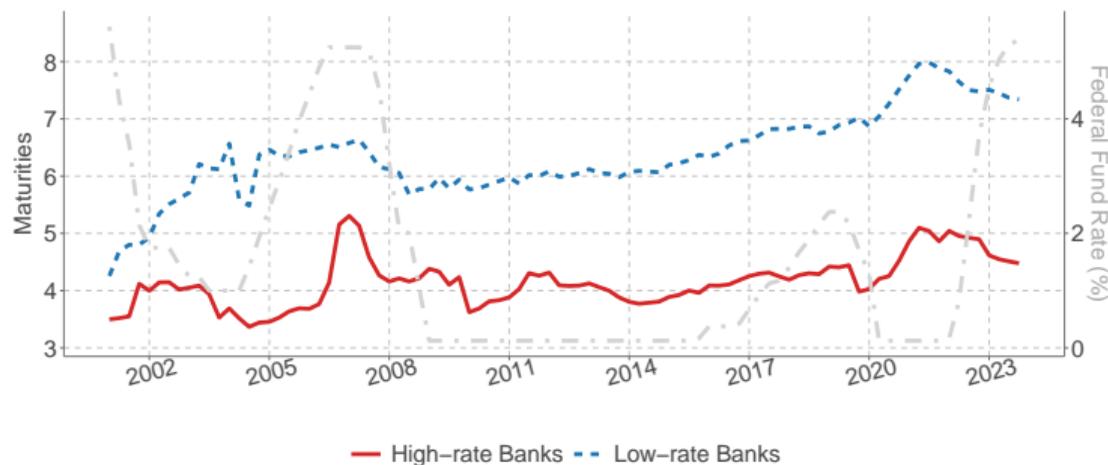
## Fact #4B: Divergence in Credit Risk (Ex-post Charge-off Rates)



	Charge-offs
ℙ (High-Rate) × Post	0.246*** (0.090)
ℙ (High-Rate)	0.359*** (0.082)
Quarter FE	✓
Adjusted $R^2$	0.165
Sample Avg.	0.852

- ▶ High-rate banks earn a spread from riskier lending, reporting **3x** higher charge-off rate in 2023

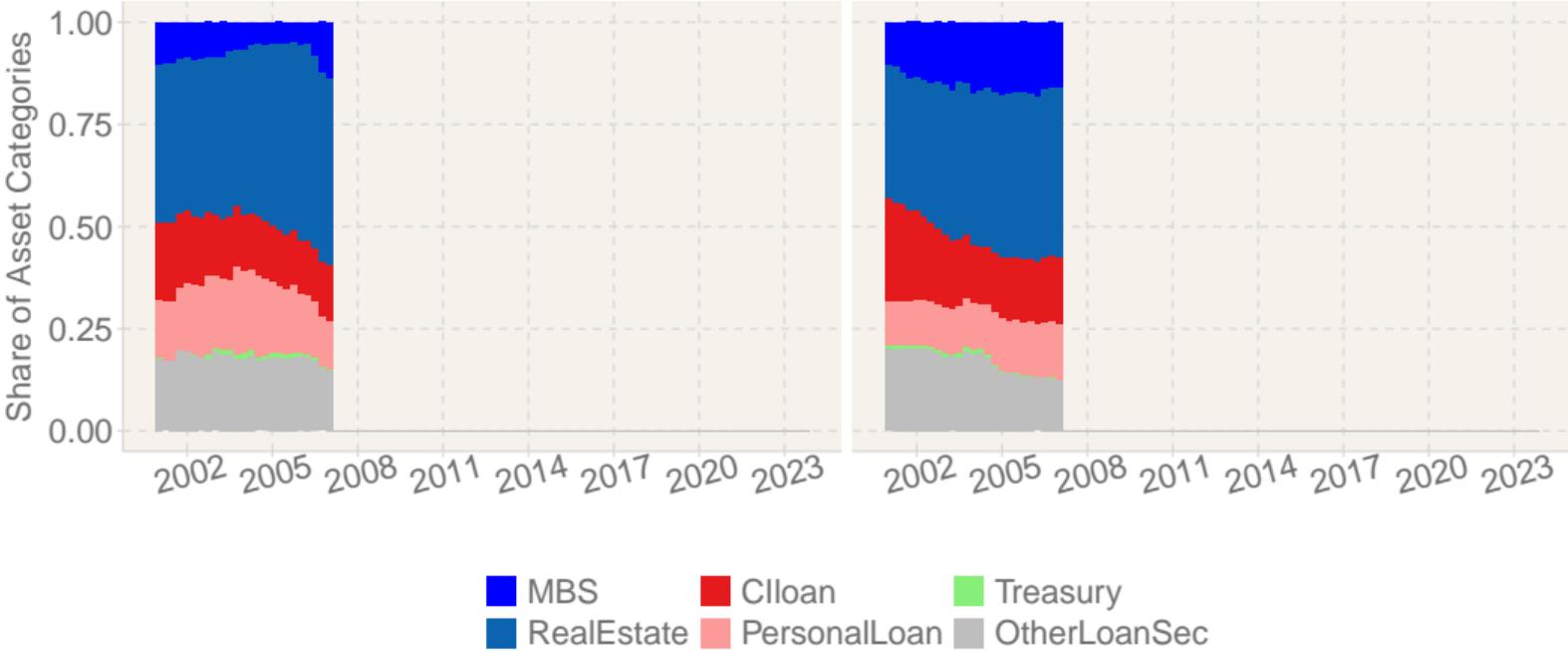
## Fact #5: Divergence in Asset Maturity



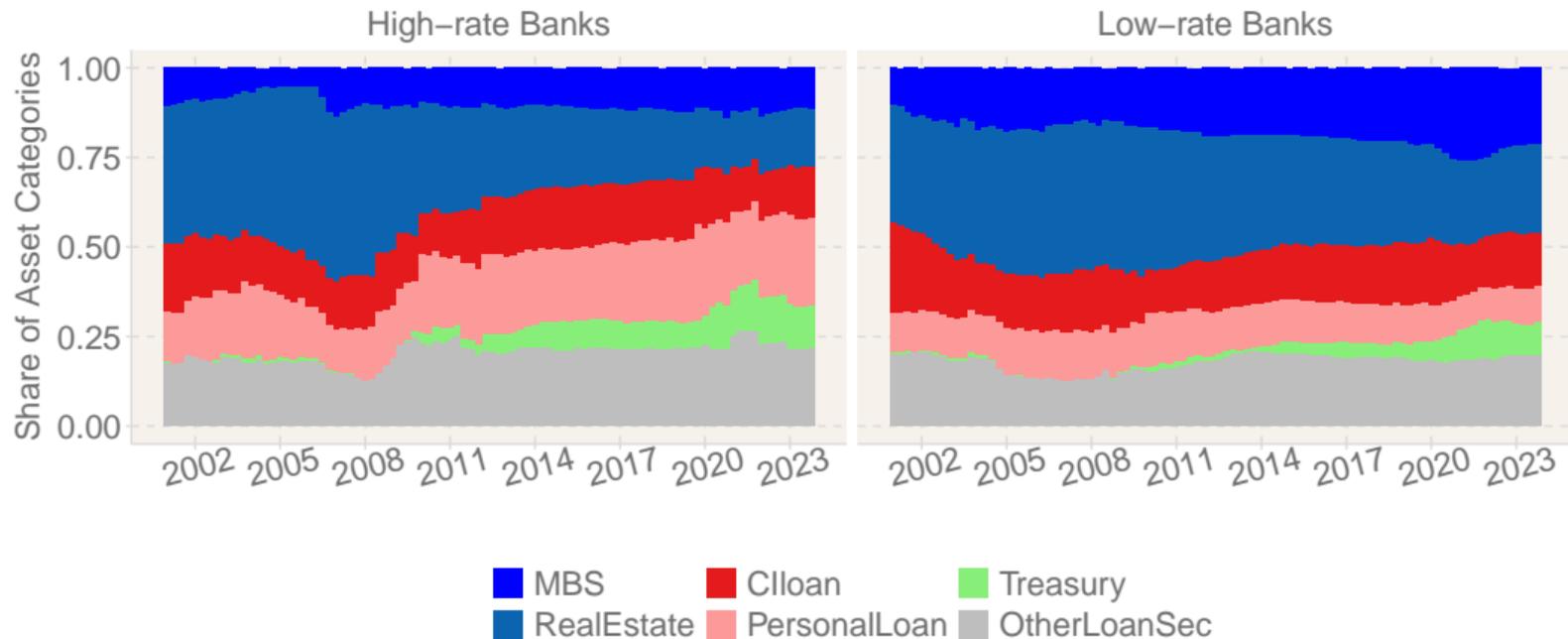
	Maturity
$\mathbb{1}(\text{High-Rate})$	-0.454**
$\times \text{Post}$	(0.227)
$\mathbb{1}(\text{High-Rate})$	-1.962***
	(0.202)
Quarter FE	✓
Adjusted $R^2$	0.287
Sample Avg.	5.932

- ▶ Low-rate banks hold longer-maturity assets, holding assets with 7.5 years maturity compared of 4 years for high-rate banks

# Fact #6: How to Achieve Diverged Credit Risk and Maturities?



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- ▶ High-rate banks: Personal, C&I and other loans (short-term but risky)
- ▶ Low-rate banks: MBS and real estate loans (long-term but safe)

## Fact #6: How to Achieve Diverged Credit Risk and Maturities?

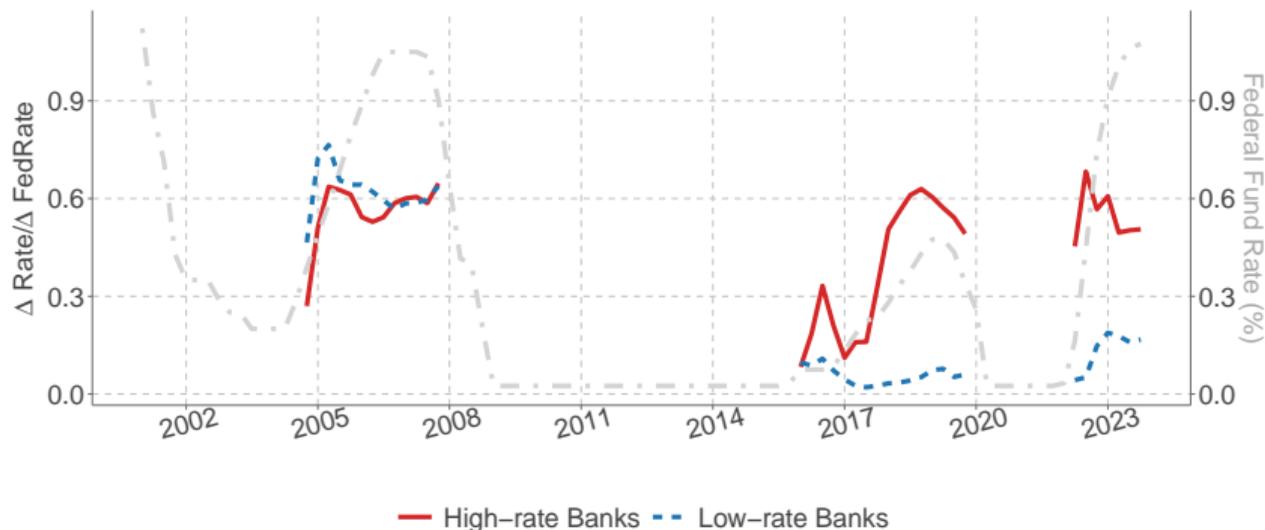
	Loans				Securities	
	Pers. Share (1)	C&I Share (2)	RE Share (3)	Others (4)	MBS Share (5)	Others (6)
ℓ(High-Rate) × Post	6.441*** (1.223)	2.733*** (0.682)	-12.470*** (0.724)	4.078*** (0.416)	-2.519** (1.229)	1.737** (0.866)
ℓ(High Rate)	4.113*** (1.085)	-0.656 (0.506)	6.414*** (0.588)	-1.521*** (0.349)	-8.803*** (1.142)	0.452 (0.775)
Quarter FE	✓	✓	✓	✓	✓	✓
Charge-offs (%)	2.286	0.600	0.437	0.222	-	-
Maturity (years)	1.924	1.924	12.294	1.924	17.164	5.967

- ▶ High-rate banks: Personal, C&I and other loans (short-term but risky)
- ▶ Low-rate banks: MBS and real estate loans (long-term but safe)

## Macro Implications

# Divergence in Deposit Rate Sensitivity to Fed Funds Rate

- ▶ Deposit sensitivity diverges in the last two rate hiking cycles

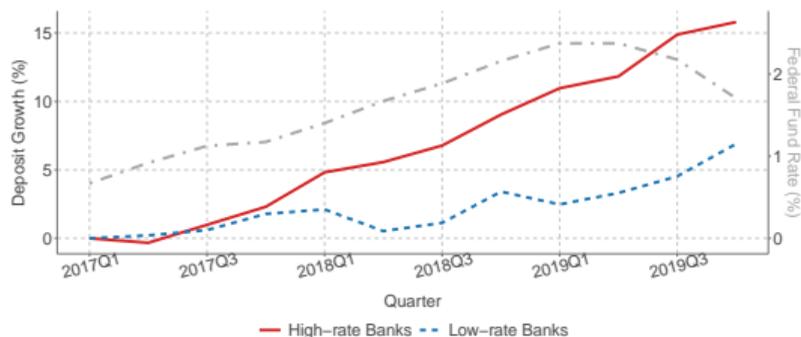


▶ Savings

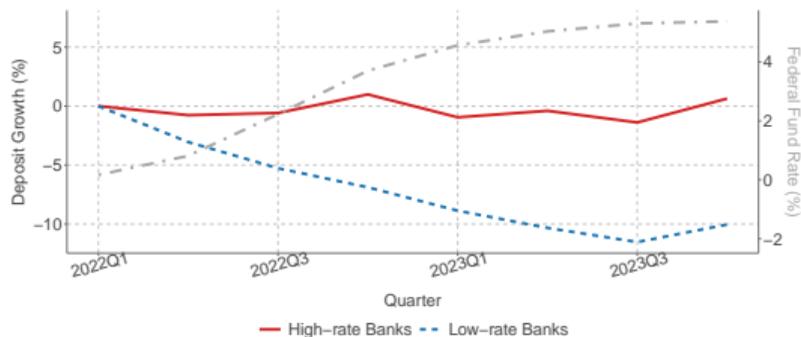
▶ Call Reports

- ▶ In recent two cycles: sensitivity of low-rate banks: 0.12; high-rate banks: 0.48

# Divergence in Deposit Flows



(a) 2016-2020



(b) 2022-2023

► The deposit growth patterns are similar before 2009

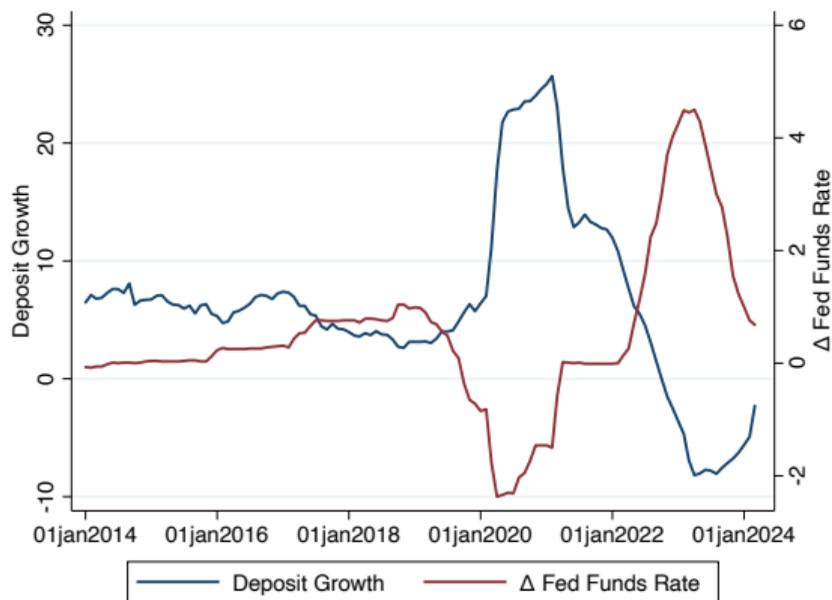
# Macro Implication #1: Monetary Policy Transmission to Lending

	$\Delta$ Pers. Share <sub>i,y</sub> (1)	$\Delta$ C&I Share <sub>i,y</sub> (2)	$\Delta$ RE Share <sub>i,y</sub> (3)	$\Delta$ MBS Share <sub>i,y</sub> (4)
$\Delta$ Fed Funds <sub>y</sub> × 1(High-rate) × Post	1.046*** (0.241)	0.406** (0.142)	-0.438* (0.249)	-0.561** (0.261)
$\Delta$ Fed funds <sub>y</sub> × 1(High-rate)	-0.825*** (0.216)	-0.423*** (0.107)	0.082 (0.155)	0.935*** (0.242)
$\Delta$ Fed funds <sub>y</sub> × Post	0.313** (0.122)	-0.411** (0.205)	0.611*** (0.221)	-0.128 (0.132)
$\Delta$ Fed funds <sub>y</sub>	-0.003 (0.100)	0.784*** (0.141)	-0.099 (0.121)	-0.435*** (0.081)
Sample Average (%)	13.375	15.181	29.619	16.994

- ▶ After 2009, when Fed Funds rate ↑ 100 bps
- ▶ High-rate banks: 0.53% ↑ pers. share, 0.36% ↑ C&I share
- ▶ Low-rate banks: 0.56% ↓ MBS share

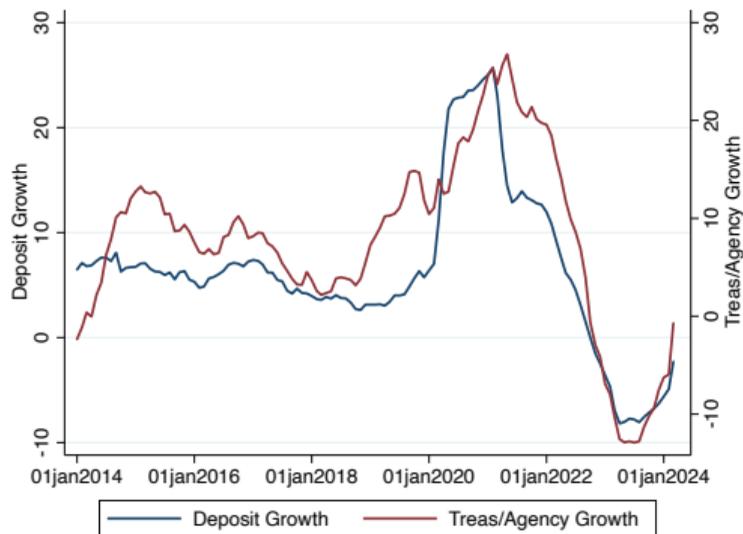
# Explains the Absence of a Large Credit Crunch in Recent Rate Hikes

- ▶ Starting 2022, banks experience annual deposit outflows of **over 8%**, the largest in percentage terms since 1973

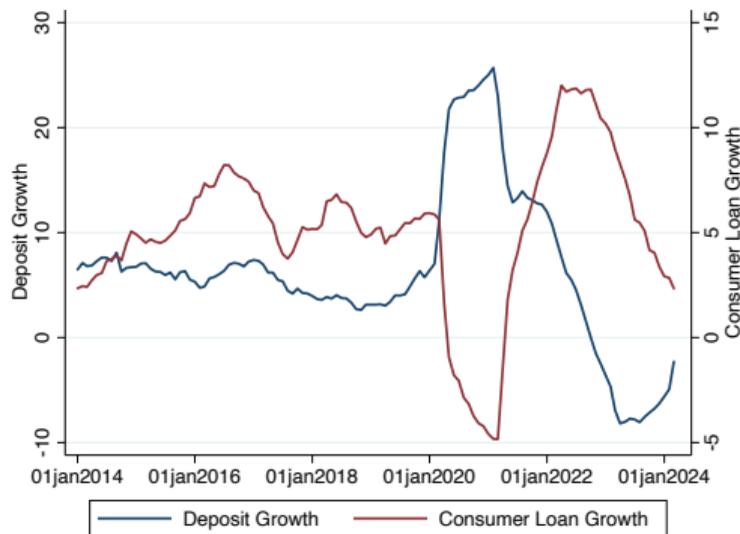


# Explains the Absence of a Large Credit Crunch in Recent Rate Hikes

- ▶ However, we do not see a large credit crunch
- ▶ Because deposits flow out from **low-rate banks**, which hold more securities

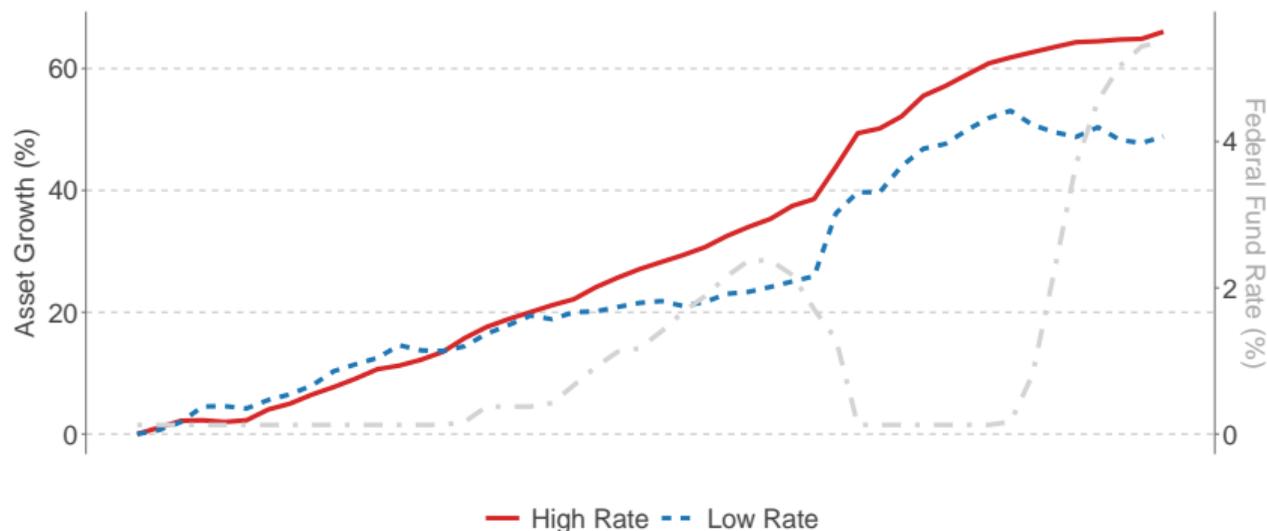


(c) Treasuries and MBSs



(d) Consumer Loans

## Macro Implication #2: Banking Sector's Risk-Maturity Capacity



- ▶ 10% deposits shift  $\Rightarrow$  banking sector holds assets with **5% shorter maturity** but assumes about **8% higher credit risk**
- ▶ Credit risk concentrates among a subset of **high-rate** banks

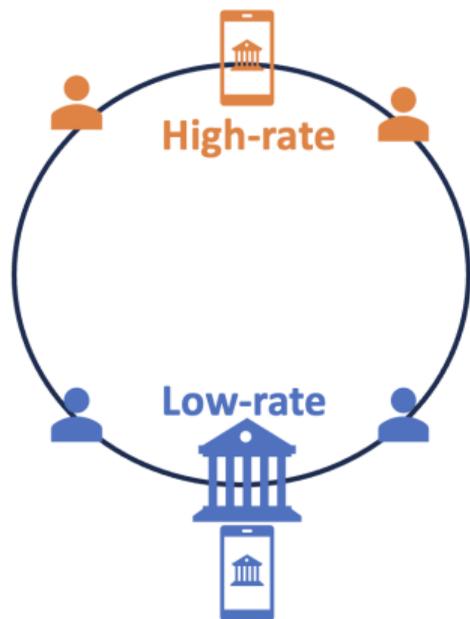
# Channels

# What Explains the Divergence?

- ▶ Regulation: Basel III and the Dodd-Frank Act imposed stricter capital requirements, especially for larger banks
  - Focus on 25 largest banks
  - No divergence in Tier 1/2 ratios
- ▶ QE purchase government backed securities from banks
  - No divergence in reserve holding ratio
- ▶ **Emergence of e-banking** (Jiang, Yu, Zhang 2023)
  - Similar results if replacing Post by 1) Google search intensity of "Mobile Banking" and 2) 3G network coverage
  - Divergence in IT expenditure

# Intuition From A Simple Model

- ▶ Customers have location proximity
- ▶ e-banking allows banks to serve customers without branches



- ▶ Diverging banking emerges naturally
- ▶ Low-rate banks invest in safer assets to safeguard steady-stream deposit spreads
- ▶ High-rate banks engage in risk-taking (Jensen & Meckling 1976)

# Decomposition of Divergence

- ▶ Composition changes?
  - Hypothesis: high-rate banks enter top 25 banks after 2009
  - 1) Results hold after excluding banks that entered the top 25 only after 2009
  - 2) Results hold in simulations that randomly select 25 banks from the top 100 banks
  
- ▶ Within-bank strategy changes?
  - Hypothesis: Two types of banks shifted their strategies after 2009
  - Most of the results hold with BHC fixed effects, though some results exhibit notable changes in economic magnitudes
  
- ▶ Both contribute to the observed diverging patterns

## Conclusion

## 1. Diverging Banking Sector

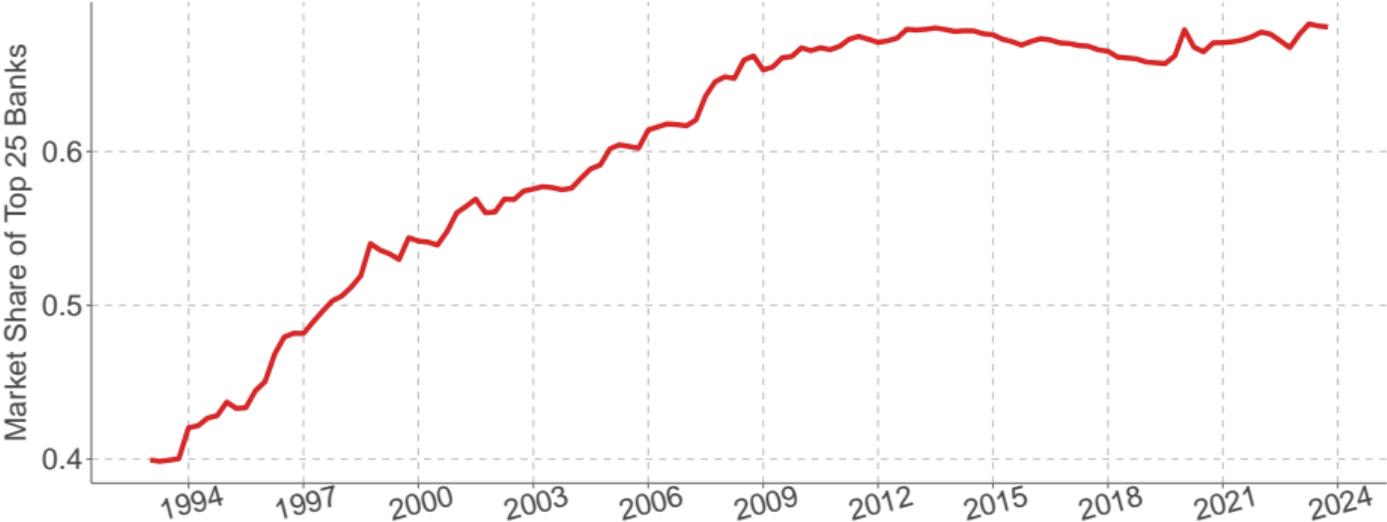
- High-rate banks: fewer branches, shorter-term but risky loans
  - Not money market funds
- Low-rate banks: more branches, longer-term, and safer securities
  - Long-term bond funds

## 2. ↑ Interest rates → deposits flow to high-rate banks

- Credit supply to real estate loans are more affected by monetary policy
- Banking sector credit risk ↑ and maturity transformation ↓

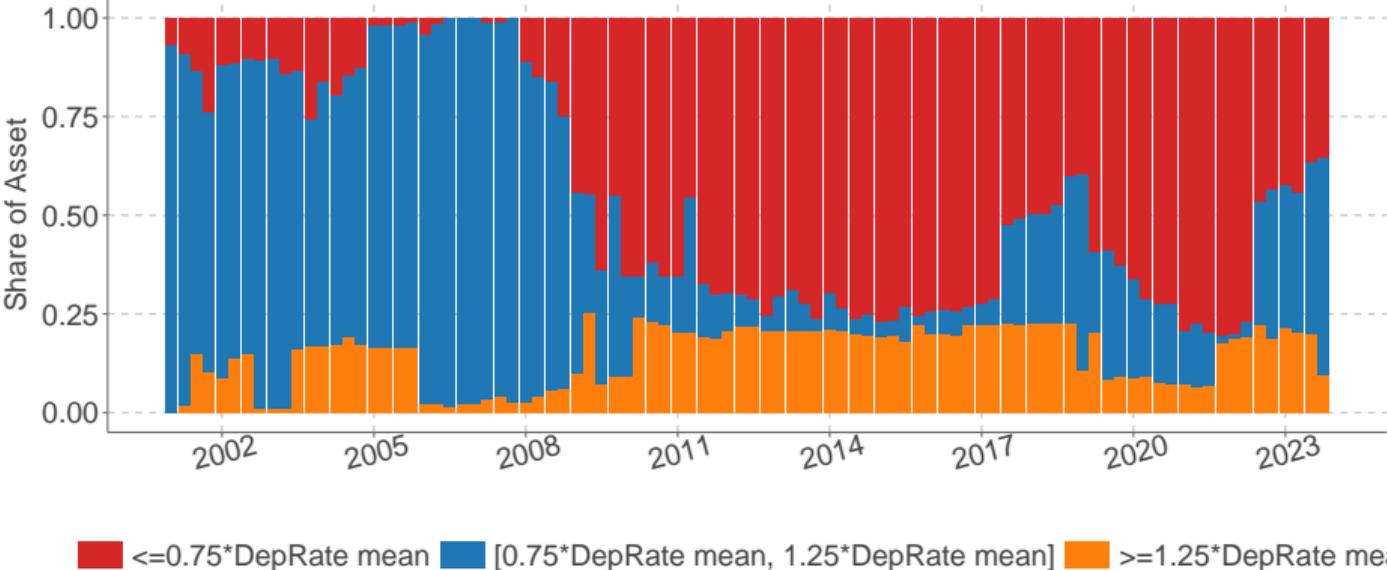
# APPENDIX

# Market Share of Top 25 Banks [▶ Back](#)



# Divergence in Deposit Rates: Call Reports Deposit Rate [▶ Back](#)

Banking sector exhibits significant secular divergence in deposit rates, weighted by bank assets



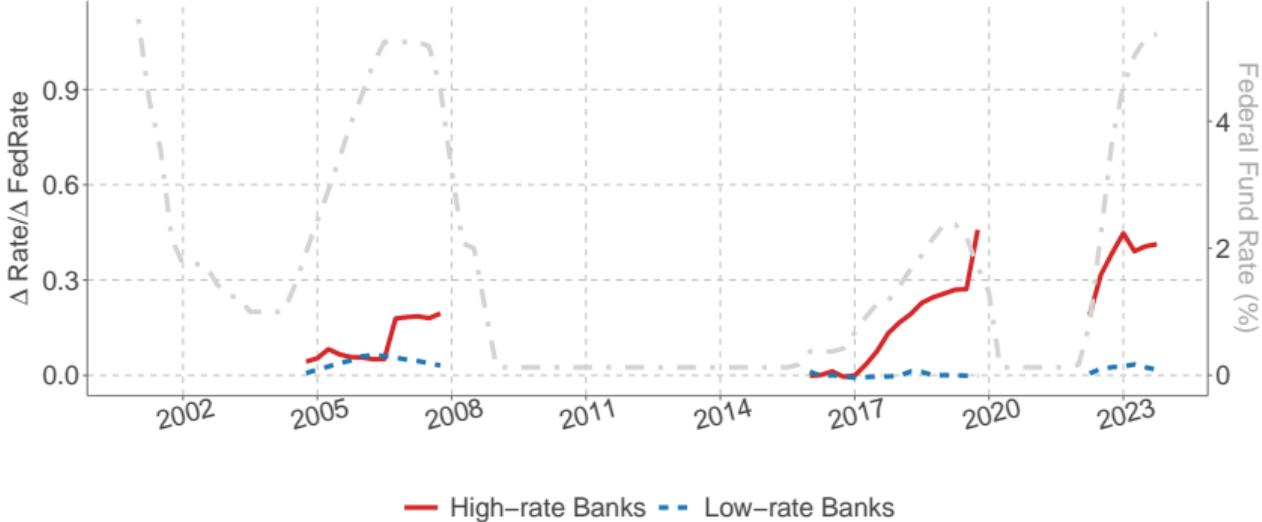
# Variation in Branch Deposit Rates across Largest Banks and BHCs

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	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Time FE	RSSD FE	BHC FE	RSSD+Time FE	BHC+Time FE	RSSD $\times$ Time FE	BHC $\times$ Time FE
$R^2$	0.9056	0.0657	0.0674	0.9320	0.9423	0.9423	0.9636
adj. $R^2$	0.9056	0.0588	0.0669	0.9315	0.9422	0.9363	0.9626
$N$	916,859	910,276	57,545	910,276	57,545	513,270	57,401

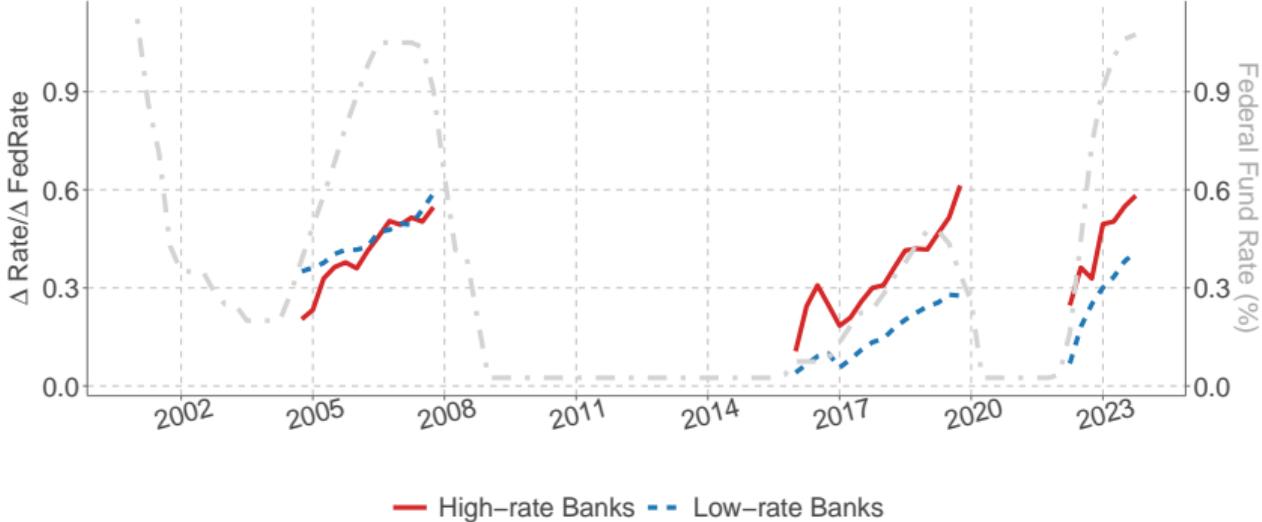
# Deposit Beta for High and Low-Rate Banks: Savings Rate

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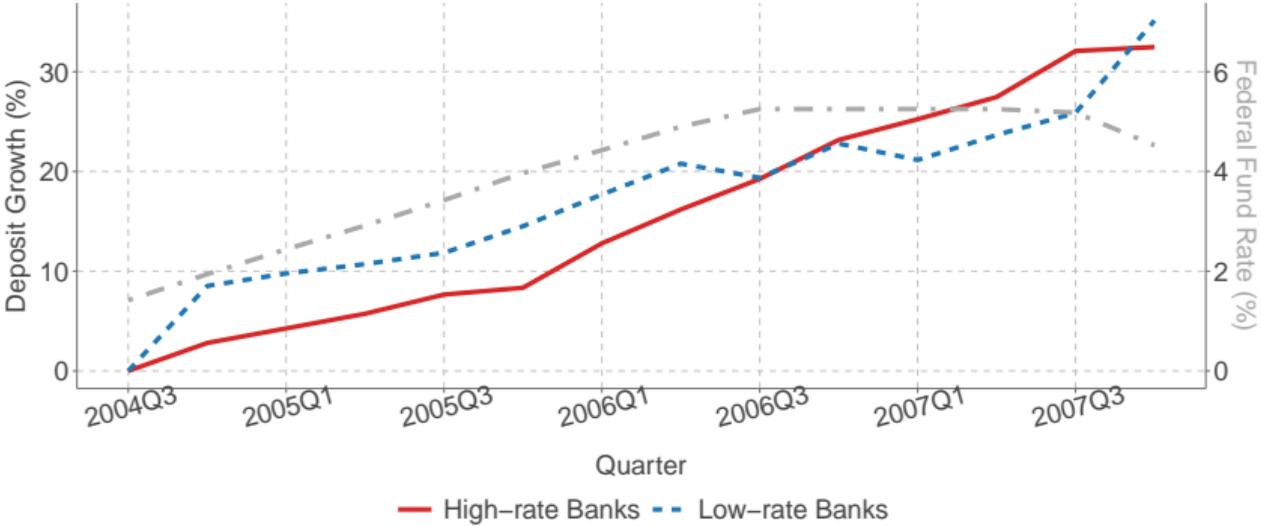


# Deposit Beta for High and Low-Rate Banks: Call Reports

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# Deposit Growth from 2004Q3 to 2007Q4 [▶ Back](#)



# Decomposition Deposits

